

December 31, 2022

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MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

To the Members of Council, Inhabitants and Ratepayers of the Corporation of the Township of South Stormont

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Corporation of the Township of South Stormont's Council is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial statements. The Council fulfills these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors.

MNP LLP is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

July 20, 2023

Chief Administrative Officer

Director of Finance Treasurer



To the Members of Council, Inhabitants and Ratepayers of Corporation of the Township of South Stormont:

Opinion

We have audited the financial statements of Corporation of the Township of South Stormont (the "Township"), which comprise the statement of financial position as at December 31, 2022, and the statements of financial activities and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Township as at December 31, 2022, and the results of its operations, changes in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Township in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Comparative Information

We draw attention to Note 15 in the financial statements, which indicates that the Township has restated its comparative figures with respect to tangible capital assets and investment in tangible capital assets. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Township's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Township or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Township's financial reporting process.



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Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Township's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Township to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Cornwall, Ontario

July 20, 2023

MNPLLP **Chartered Professional Accountants**

Licensed Public Accountants



CORPORATION OF THE TOWNSHIP OF SOUTH STORMONT STATEMENT OF FINANCIAL POSITION

As at December 31, 2022

		2022	(Restated - Note 15) 2021
NET FINANCIAL ASSETS			
ASSETS			
Cash (Note 2)	\$	12,805,227	12,127,538
Taxes receivable (Note 3)	4	2,021,821	1,749,557
Accounts receivable (Note 3)		4,538,721	5,119,628
Land held for resale		348,595	348,595
		19,714,364	19,345,318
		12,7.11,001	15,6 16,616
LIABILITIES			2 021 605
Accounts payable		5,927,273	3,821,695
Accrued interest on municipal debt		73,681	73,681
Deferred revenue, obligatory reserve funds (Note 4)		1,204,742	1,246,205
Future employment benefits payable (Note 5)		50,000	70,458
Accrued landfill closure and post-closure costs (Note 6)		1,611,233	764,242
Municipal debt (Note 7)		6,849,528	7,451,018
		15,716,457	13,427,299
NET FINANCIAL ASSETS		3,997,907	5,918,019
NON-FINANCIAL ASSETS			
Tangible capital assets		80,084,290	78,269,979
Inventory		372,660	280,054
Prepaid expenses		131,003	123,019
		80,587,953	78,673,052
ACCUMULATED SURPLUS	\$	84,585,860	84,591,071

Contingencies (Note 14)

CORPORATION OF THE TOWNSHIP OF SOUTH STORMONT STATEMENT OF FINANCIAL ACTIVITIES

		(Note 11) BUDGET 2022	ACTUAL 2022	(Restated - Note 15 ACTUAL 2021
REVENUES				
Taxation	\$	8,365,227 \$	8,492,540 \$	8,110,625
Fees and service charges	Ф	6,610,732	6,167,227	6,902,907
Grants		1,754,050	1,820,799	1,376,765
Rents		465,800	470,282	390,020
Investment income		464,183	563,904	515,040
Sale of land		395,000	210,275	209,961
Donations and other		10,500	2,040	-
		18,065,492	17,727,067	17,505,318
EXPENSES				
General government		2,771,352	2,900,042	2,318,913
Protection to persons and property		2,249,914	2,124,755	1,653,918
Transportation services		4,434,368	4,458,020	4,126,375
Environmental services		6,688,582	7,823,573	5,801,358
Health and recreation		1,753,050	1,885,078	1,517,061
Planning and development		647,837	599,271	412,514
		18,545,103	19,790,739	15,830,139
(DEFICIT) SURPLUS BEFORE OTHER ITEMS		(479,611)	(2,063,672)	1,675,179
OTHER REVENUE RELATED TO CAPITAL				
Deferred revenue earned (Note 4)		515,786	515,786	515,476
Grants		1,719,071	1,516,387	414,842
Gain on disposal of tangible capital assets		-	26,288	33,670
		2,234,857	2,058,461	963,988
(DEFICIT) SURPLUS FOR THE YEAR		1,755,246	(5,211)	2,639,167
ACCUMULATED SURPLUS, beginning of year		84,591,071	84,591,071	81,951,904
ACCUMULATED SURPLUS, end of year	\$	86,346,317 \$	84,585,860 \$	84,591,071

CORPORATION OF THE TOWNSHIP OF SOUTH STORMONT STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

	(Note 11) BUDGET 2022	ACTUAL 2022	ACTUAL 2021
(Deficit) surplus for the year Amortization of tangible capital assets Acquisition of tangible capital assets	\$ 1,755,246 3,115,400 (6,679,250)	\$ (5,211) 3,121,190 (4,944,099)	\$ 2,639,167 2,875,821 (5,335,161)
Proceeds on disposal of tangible capital assets Gain on disposal of tangible capital assets Change in inventory Change in prepaid expenses	- - - -	34,886 (26,288) (92,606) (7,984)	33,670 (33,670) 91,513 (59,513)
(Decrease) increase in net financial assets	(1,808,604)	(1,920,112)	211,827
Net financial assets, beginning of year	5,918,019	5,918,019	5,706,192
Net financial assets, end of year	\$ 4,109,415	\$ 3,997,907	\$ 5,918,019

CORPORATION OF THE TOWNSHIP OF SOUTH STORMONT STATEMENT OF CASH FLOWS

	2022	2021
CASH FROM OPERATING ACTIVITIES		
(Deficit) surplus for the year	\$ (5,211)	\$ 2,639,167
Items not affecting cash	ψ (3,211)	ψ 2,037,107
Amortization of tangible capital assets	3,121,190	2,875,821
Gain on disposal of tangible capital assets	(26,288)	(33,670)
Changes in non-cash working capital balances	(-,)	(,)
Taxes receivable	(272,264)	442,110
Accounts receivable	580,907	(1,223,851)
Inventory	(92,606)	91,513
Prepaid expenses	(7,984)	(59,513)
Accounts payable	2,105,578	777,791
Deferred revenue, obligatory reserve funds	(41,463)	310,234
Future employment benefits payable	(20,458)	11,678
Accrued landfill closure and post-closure costs	846,991	50,438
	6,188,392	5,881,718
CASH USED IN FINANCING ACTIVITIES Proceeds from the issue of municipal debt Repayment of municipal debt	- (601,490)	559,350 (572,349)
	(601,490)	(12,999)
CASH USED IN CAPITAL ACTIVITIES		
Proceeds on disposal of tangible capital assets	34,886	33,670
Acquisition of tangible capital assets	(4,944,099)	(5,335,161)
	(4,909,213)	(5,301,491)
INCREASE IN CASH	677,689	567,228
CASH, beginning of year	12,127,538	11,560,310

SCHEDULE OF TANGIBLE CAPITAL ASSETS - BY ASSET TYPE

	La	nd and Land				Plants and		Water and		Assets under		(Restated - Note 15)
	In	nprovements	Buildings	Vehicles	Equipment	Facilities	Roads	waste water	Bridges	Construction	2022	2021
Cost												
Balance, beginning of year	\$	4,081,803 \$		5,206,799 \$, , ,	31,363,320 \$, ,	23,702,433 \$	6,318,475 \$		\$ 136,575,841	\$ 131,970,356
Additions during the year Disposals during the year		471,182	458,839	68,415	543,905 (99,484)	146,168	1,882,921	-	669,594	703,075	4,944,099 (99,484)	5,335,161 (729,676)
Disposais during the year					(22,404)						(22,404)	(727,070)
Balance, end of year		4,552,985	14,979,692	5,275,214	4,457,461	31,509,488	46,827,860	23,702,433	6,988,069	3,127,254	141,420,456	136,575,841
Accumulated Amortization												
Balance, beginning of year		1,725,652	5,326,997	3,083,748	2,107,189	22,406,975	16,816,015	5,179,606	1,659,680	-	58,305,862	56,159,717
Amortization during the year		68,912	419,463	283,031	154,663	832,584	1,072,916	197,538	92,083	-	3,121,190	2,875,821
Amortization on disposals		-	(5,721)	-	(85,164)	-	-	-	-	-	(90,885)	(729,676)
Balance, end of year		1,794,564	5,740,739	3,366,779	2,176,687	23,239,559	17,888,931	5,377,144	1,751,764	-	61,336,166	58,305,862
Net book value 2022	\$	2,758,421 \$	9,238,953 \$	1,908,435 \$	2,280,774 \$	8,269,929 \$	28,938,929 \$	18,325,289 \$	5,236,305 \$	3,127,254	\$ 80,084,290	\$ 78,269,979
Net book value 2021	\$	2,356,151 \$	9,193,856 \$	2,123,051 \$	1,905,851 \$	8,956,345 \$	28,128,924 \$	18,522,827 \$	4,658,795 \$	2,424,179	\$ 78,269,979	

CORPORATION OF THE TOWNSHIP OF SOUTH STORMONT SCHEDULE OF TANGIBLE CAPITAL ASSETS - BY SEGMENT

	General Government	Protection Services	Transportation Services	Environmental Services	Health and Recreation	Planning and Development	2022	(Restated - Note 15) 2021
Cost								
Balance, beginning of year	\$ 6,752,505	\$ 7,437,664	\$ 54,838,336	\$ 57,166,395	\$ 6,825,045	\$ 1,131,717	\$134,151,662	\$130,033,902
Additions during the year	165,019	-	2,810,754	146,168	1,020,143	98,941	4,241,025	4,847,436
Disposals during the year	-	-	(94,158)	-	(5,326)	-	(99,484)	(729,676)
Assets in service, end of year	6,917,524	7,437,664	57,554,932	57,312,563	7,839,862	1,230,658	138,293,203	134,151,662
Assets under construction	-	- -	164,698	2,407,818	510,690	44,047	3,127,253	2,424,179
	6.015.504	T 127 (61	55 510 620	50 500 001	0.250.552	1 25 4 5 2 5	1.41.420.456	106 555 041
Balance, end of year	6,917,524	7,437,664	57,719,630	59,720,381	8,350,552	1,274,705	141,420,456	136,575,841
Accumulated Amortization								
Balance, beginning of year	1,700,880	3,447,202	20,584,669	28,745,284	3,660,765	167,062	58,305,862	56,159,717
Amortization during the year	182,616	185,713	1,371,952	1,139,759	237,007	4,143	3,121,190	2,875,821
Amortization on disposals	-	-	(88,400)	-	(2,485)	-	(90,885)	(729,676)
Balance, end of year	1,883,496	3,632,915	21,868,221	29,885,043	3,895,287	171,205	61,336,166	58,305,862
Net book value 2022	\$ 5,034,028	\$ 3,804,749	\$ 35,851,409	\$ 29,835,338	\$ 4,455,265	\$ 1,103,500	\$ 80,084,290	\$ 78,269,979
Net book value 2021	\$ 5,051,625	\$ 3,990,462	\$ 34,455,258	\$ 30,302,974	\$ 3,465,410	\$ 1,004,250	\$ 78,269,979	

CORPORATION OF THE TOWNSHIP OF SOUTH STORMONT SCHEDULE OF ACCUMULATED SURPLUS

	2022	(Restated - Note 15) 2021
Operating deficits		
Operating surplus (Note 12)	- \$	_
Water and waste water deficit	(304,846)	(356,238)
Capital surplus	(647,027)	8,972
Unfunded liabilities to be recovered from future revenues	(017,027)	5,5 / 2
Accrued interest on municipal debt	(73,681)	(73,681)
Future employment benefits payable	(50,000)	(70,458)
Accrued landfill closure and post-closure costs	(1,611,233)	(764,242)
Total operating deficits	(2,686,787)	(1,255,647)
Reserves		
Reserves set aside for specific purposes by Council:		
Working capital	1,319,220	3,277,428
Future infrastructure, facilities	1,099,906	399,906
Elections	-	80,000
Administration	717,772	574,080
Fire	1,242,632	942,632
Roads	224,182	719,359
Water and waste water	6,329,158	6,972,608
Waste management	484,573	114,573
Recreation	1,039,336	389,336
Land inventory	718,331	718,331
Other	151,405	115,855
Total reserves	13,326,515	14,304,108
Reserve funds set aside for specific purpose by legislation, regulation or agreement		
Water and waste water	623,076	612,697
Library	3,302	3,302
Total reserve funds	626,378	615,999
Total reserves and reserve funds	13,952,893	14,920,107
Equity in tangible capital assets		
Invested in tangible capital assets	80,084,290	78,269,979
Less: related debt	(6,764,536)	(7,343,368)
Total equity in tangible capital assets	73,319,754	70,926,611
ACCUMULATED SURPLUS \$	84,585,860 \$	84,591,071

CORPORATION OF THE TOWNSHIP OF SOUTH STORMONT SCHEDULE OF CHANGES IN ACCUMULATED SURPLUS

	Operating Deficits	Reserves & Reserve Funds	Equity in Tangible Capital Assets	2022	(Restated - Note 15) 2021
Balance, beginning of year	\$ (1,255,647)	\$ 14,920,107	\$ 70,926,611	\$ 84,591,071	\$ 81,951,904
Surplus (deficit) for the year	3,105,599	10,380	(3,121,190)	(5,211)	2,639,167
Reserve funds used for operations	255,450	(255,450)	-	-	_
Operating funds transferred to reserves	(1,228,676)	1,228,676	-	-	-
Reserve funds used for tangible capital assets	1,950,820	(1,950,820)	-	-	-
Current year funds used for tangible capital assets	(4,944,099)	-	4,944,099	-	-
Disposal of tangible capital assets	8,599	-	(8,599)	-	-
Municipal debt repaid	(578,833)	-	578,833	-	
Change in accumulated surplus (deficit)	(1,431,140)	(967,214)	2,393,143	(5,211)	2,639,167
Balance, end of year	\$ (2,686,787)	\$ 13,952,893	\$ 73,319,754	\$ 84,585,860	\$ 84,591,071

SCHEDULE OF SEGMENTED DISCLOSURE

	General Government	Protection Services	Transportation Services	Environmental Services	Health and Recreation	Planning and Development	2022	2021
REVENUE								
Taxation	\$ 1.050.850	\$ 1,859,151	\$ 2,883,989	\$ 879,075	\$ 851,395	\$ 968,080	\$ 8,492,540	\$ 8,110,625
Fees and service charges	110,928	645,221	12,271	4,882,548	429,395	86,864	6,167,227	6,902,907
Grants	1,457,413	7,692	-	320,333	7,000	28,361	1,820,799	1,376,765
Rents	-	303,175	_	-	167,107	-	470,282	390,020
Investment income	526,508	-	_	37,396	-	_	563,904	515,040
Sale of land	-	_	_		_	210,275	210,275	209,961
Donations and other	-	2,040	-	-	-	-	2,040	-
	3,145,699	2,817,279	2,896,260	6,119,352	1,454,897	1,293,580	17,727,067	17,505,318
EXPENSES								
Wages and benefits	1,193,214	1,096,802	1,136,587	436,567	771,833	348,556	4,983,559	4,544,406
Interest on municipal debt	37,369	13,716	4,469	102,781	45,867	23,274	227,476	217,205
Materials and services	1,268,083	487,890	847,724	3,562,729	385,843	165,400	6,717,669	4,735,842
Contracted services	76,389	194,683	381,531	1,377,872	301,707	39,412	2,371,594	1,988,327
Insurance and financial costs	142,371	40,043	715,757	1,203,865	142,821	18,486	2,263,343	1,365,778
Third party transfers	142,571	105,908	-	1,205,005	142,021	-	105,908	102,760
Amortization	182,616	185,713	1,371,952	1,139,759	237,007	4,143	3,121,190	2,875,821
	2,900,042	2,124,755	4,458,020	7,823,573	1,885,078	599,271	19,790,739	15,830,139
SURPLUS (DEFICIT)								
BEFORE OTHER ITEMS	245,657	692,524	(1,561,760)	(1,704,221)	(430,181)	694,309	(2,063,672)	1,675,179
OTHER REVENUE RELATED TO	O CAPITAL							
Deferred revenue earned	-	_	515,786	-	=	-	515,786	515,476
Grants	-	_	678,650	-	837,737	-	1,516,387	414,842
Gain on disposal of			,		,		, ,	,
tangible capital assets	-	26,288	-	-	-	-	26,288	33,670
	-	26,288	1,194,436	-	837,737	-	2,058,461	963,988
SURPLUS (DEFICIT)	\$ 245,657	\$ 718,812	\$ (367,324)	\$ (1,704,221)	\$ 407,556	\$ 694,309	\$ (5,211)	\$ 2,639,167

For the year ended December 31, 2022

DESCRIPTION OF ORGANIZATION

The Corporation of the Township of South Stormont (the "Township") is a municipality in the Province of Ontario, Canada. It conducts its operations guided by the provisions of provincial statutes such as the Municipal Act, Municipal Affairs Act and related legislation.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements are prepared in accordance with Canadian public sector accounting standards and include the following significant accounting policies:

(a) Basis of consolidation

(i) Consolidated entities

These financial statements reflect the assets, liabilities, sources of financing and expenditures of the revenue fund, capital fund, reserves and reserve funds and include the activities of all committees of Council.

All interfund assets and liabilities and sources of financing and expenditures have been eliminated.

These financial statements reflect the investment in any government business enterprises and are consolidated using the modified equity method. Under the modified equity basis, the enterprises' accounting principles are not adjusted to conform with those of the Township and intergovernmental transactions and balances are not eliminated.

There are no government business enterprises.

(ii) Non-consolidated entities

There are no non-consolidated entities.

(iii) Accounting for United Counties and school board transactions

The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the school boards, and the United Counties of Stormont, Dundas and Glengarry are not reflected in the municipal fund balances of these financial statements.

(b) Accrual basis of accounting

Revenues and expenditures are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

For the year ended December 31, 2022

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(c) Taxation and related revenue

Property tax billings are issued by the Township based on assessment rolls prepared by the Municipal Property Assessment Corporation ("MPAC"). The Township collects property tax revenue for municipal purposes, county taxes on behalf of the United Counties of Stormont, Dundas and Glengarry, provincial education taxes on behalf of the Province of Ontario, payments in lieu of taxation, local improvements and other charges. The authority to levy and collect property taxes is established under the *Municipal Act 2001*, the *Assessment Act*, the *Education Act* and other legislation.

Taxation revenue consists of non-exchange transactions and is recognized in the period to which the assessment relates and when a reasonable estimate of the amounts can be made. Annual taxation revenue also includes adjustments related to reassessments and appeals to prior years' assessments. The Township is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

(d) Government grants and transfers

Government grants and transfers are the transfer of assets from other levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. The Township recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the Township recognizes revenue as the liability is settled.

(e) Fees and service charges, sale of land and rents

Fees and service charges are recognized when the activity is performed or when the services are rendered. Examples include, but are not limited to, water and waste water charges, solid waste tipping fees, licensing fees, permits, and other fees from various recreation programs and facilities.

(f) Investment income

Investment income earned on surplus funds is reported as revenue in the period earned. Investment income earned on obligatory funds such as parkland allowances and gas tax funds is added to the associated funds and forms part of the respective deferred revenue, obligatory reserve fund balances.

(g) Cash and cash equivalents

Cash and cash equivalents is defined as cash on hand, cash on deposit and short term investments, which includes guaranteed investment certificates with maturities of three months or less. The Township did not have any cash equivalents at December 31, 2022 and December 31, 2021.

(h) Deferred revenue, obligatory reserve funds

The Township receives restricted contributions under the authority of federal and provincial legislation. These funds by their nature are restricted in their use and are recorded as deferred revenue until applied to applicable costs. Amounts applied to qualifying expenditures are recorded as revenue in the fiscal period they are expended.

For the year ended December 31, 2022

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(i) Future employee benefits

Employee benefits include vacation entitlements. Vacation benefits are accrued in accordance with the Township's policy. The Township accounts for its participation in the Ontario Municipal Employees Retirement System ("OMERS") as a defined contribution plan.

(j) Landfill closure and post-closure costs

The estimated costs to close and maintain solid waste landfill sites are based on estimated future expenses in current dollars, adjusted for estimated inflation, and are charged to expense as the landfill site's capacity is used.

(k) Reserves and reserve funds

Certain amounts, as approved by Council, are set aside in reserves and reserve funds for future operating and capital purposes. Transfers to and from reserves and reserve funds are an adjustment to the respective fund when approved.

(l) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year, and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the surplus or deficit, provides the change in net financial assets for the year.

(i) Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The costs, less residual values, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements	5 to 40 years
Buildings	10 to 40 years
Machinery and equipment	5 to 30 years
Vehicles	6 to 24 years
Computer hardware and software	5 to 10 years
Water and waste plants and networks	
underground networks	50 to 100 years
sewage treatment plants	40 years
water pumping stations and reservoirs	40 years
other infrastructure	50 to 75 years
Transportation	
roads	7 to 40 years
bridges and structures	5 to 75 years

Amortization is not charged in the year of acquisition or in the year of disposal. Assets under construction are not amortized until the assets are available for productive use, at which time they are capitalized.

For the year ended December 31, 2022

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(I) Non-financial assets (Continued)

The Township has a capitalization threshold of \$10,000 to \$25,000 so that individual tangible capital assets of lesser value are expensed, unless they are pooled because, collectively, they have significant value, or for operational reasons. Examples of pooled assets are desktop computer systems, utility poles and defibrillators.

(ii) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue. Similarly, transfers of assets to third parties are recorded as an expense equal to the net book value of the asset as of the date of the transfer.

(iii) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

(iv) Inventory

Inventory held for consumption is recorded at the lower of cost or replacement cost.

(m) Liability for contaminated sites

A liability for contaminated sites arises when contamination is being introduced into the air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds the maximum acceptable concentrations under an environmental standard. A liability for remediation of contaminated sites is recognized when all of the following criteria are met:

- (i) An environmental standard exists;
- (ii) Contamination exceeds the environmental standard;
- (iii) The Township is directly responsible, or accepts responsibility to remediate the site;
- (iv) The Township expects that future economic benefits will be given up; and
- (v) A reasonable estimate of the amount can be made.

Liabilities are accrued to record the estimated costs related to the management and remediation of contaminated sites. The liability estimate includes costs that are directly attributable to the remediation activities and includes integral post-remediation operation, maintenance and monitoring costs that are a part of the remediation strategy for the contaminated site. The costs that would be included in a liability include:

- Costs directly attributable to remediation activities (for example, payroll and benefits, equipment and facilities, materials, and legal and other professional services); and
- Costs of tangible capital assets acquired as part of remediation activities to the extent they have no other alternative
 use.

The measurement of a liability is based on estimates and professional judgment. The liability is recorded net of any expected recoveries. The carrying amount of a liability is reviewed at each financial reporting date with any revisions to the amount previously recognized accounted for in the period in which revisions are made.

A contingency is disclosed if all of the above criteria are not met.

For the year ended December 31, 2022

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(n) Measurement uncertainty (use of estimates)

The preparation of financial statements in conformity with Canadian public sector accounting standards requires administration to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the current period. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known. Significant items subject to such estimates and assumptions include the estimated useful lives of tangible capital assets, the valuation of allowances for doubtful taxes and accounts receivable, the valuation of inventories, deferred revenue and the estimated landfill closure and post-closure costs. Actual results could differ from these estimates.

(o) Segmented information disclosure

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard. The Municipality has provided definitions of the segments used and presented financial information in segmented format in Note 13.

(p) Future accounting pronouncements

Standards effective beginning on or after April 1, 2023

Asset Retirement Obligations

PS 3280 establishes standards on how to account for and report a liability for asset retirement obligations ("ARO"). As asset retirement obligations associated with landfills are included in the scope of PS 3280, PS 3270 Solid Waste Landfill Closure and Post-Closure Liability will be withdrawn. The main features of this standard are as follows:

- An ARO represents a legal obligation associated with the retirement of a tangible capital asset.
- Asset retirement costs increase the carrying amount of the related tangible capital asset and are expensed in a rational and systematic manner.
- When an asset is no longer in productive use, the associated asset retirement costs are expensed.
- Measurement of the ARO liability should result in the best estimate of the amount required to retire a tangible capital asset at the financial statement date.
- Subsequent measurement of the ARO liability results in either a change in the carrying amount of the related tangible capital asset or an expense. The accounting treatment depends on the nature of the remeasurement and whether the asset remains in productive use.

This standard is effective for fiscal years beginning on or after April 1, 2023. Early adoption is permitted. The Township has not yet determined the impact of this standard on its financial statements.

For the year ended December 31, 2022

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

(p) Future accounting pronouncements (continued)

Revenues

PS 3400 Revenues establishes standards on how to account for and report on revenue by distinguishing between revenue arising from transactions that include performance obligations and transactions that do not have performance obligations. The main features of this Section are as follows:

- Performance obligations are enforceable promises to provide specific goods or services to a specific payor;
- Performance obligations can be satisfied at a point in time or over a period of time;
- The new standard outlines five indicators to determine if the revenue would be recognized over a period of time;
- Revenue from a transaction with a performance obligation(s) is recognized when, or as, the entity has satisfied the performance obligation(s); and
- Revenue from transactions with no performance obligation is recognized when a public sector entity has the authority to claim or retain an inflow of economic resources and a past event that gives rise to a claim of economic resources has occurred.

This standard is effective for annual financial statements relating to fiscal years beginning on or after April 1, 2023. Early application continues to be permitted. The Township has not yet determined the impact of this standard on its financial statements.

Public Private Partnerships

PS 3160 Public Private Partnerships, which contains requirements for recognizing, measuring, and classifying infrastructure procured through a public private partnership PS 3160 applies when public private partnership infrastructure is procured by the public sector entity using a private sector partner that is obligated to:

- Design, build, acquire or better new or existing infrastructure;
- Finance the transaction past the point where the infrastructure is ready for use; and
- Operate and/or maintain the infrastructure.

Public private partnership infrastructure should be recognized as an asset when the public sector entity acquires control of the infrastructure. A liability, which could be in the form of a financial liability, a performance obligation, or a combination of both, should be recognized when the public private partnership recognizes an asset.

This new Section is effective for fiscal years beginning on or after April 1, 2023. Earlier application is permitted. The Township has not yet determined the impact of this standard on its financial statements.

2. CASH

	2022	 2021
Unrestricted Restricted reserve funds	\$ 11,139,893 1,665,334	9,885,660 2,241,878
	\$ 12,805,227	\$ 12,127,538

For the year ended December 31, 2022

3. ALLOWANCES FOR DOUBTFUL TAXES AND ACCOUNTS RECEIVABLE

The taxes receivable on the statement of financial position are net of an allowance for doubtful accounts of \$116,000 (2021 - \$116,000) and the accounts receivable are net of an allowance for doubtful accounts of \$853,540 (2021 - \$1,150,130).

4. DEFERRED REVENUE, OBLIGATORY RESERVE FUNDS

A requirement of Canadian public sector accounting standards is that obligatory reserve funds be reported as deferred revenue. This requirement is in place as provincial legislation restricts how these funds may be used and under certain circumstances these funds may possibly be refunded. The balances in the obligatory reserve funds are summarized as follows:

	Development Charges	Federal Gas Tax]	Parkland	2022	2021
Balance, beginning of year	_	\$ 1,227,321	\$	18,884	\$ 1,246,205	\$ 935,971
Grants and billings received	29,984	415,786		_	445,770	815,492
Interest and other	- -	28,553		-	28,553	10,218
Deferred revenue earned	-	(515,786)		-	(515,786)	(515,476)
Balance, end of year	\$ 29,984	\$ 1,155,874	\$	18,884	\$ 1,204,742	\$ 1,246,205

5. FUTURE EMPLOYMENT BENEFITS PAYABLE

The Township provides employee benefits that will require funding in future periods. With respect to responsibilities under the Workplace Safety and Insurance Board ("WSIB") Act the Township had elected to be a Schedule 2 employer for the period between 1998 and 2010. Subsequent to 2010, the Township has elected to be a Schedule 1 employer and remits payments to the WSIB as required to fund disability payments. The estimated liability recorded in these financial statements with respects to any WSIB liability while as a Schedule 2 employer is \$50,000 (2021 - \$70,458).

6. ACCRUED LANDFILL CLOSURE AND POST CLOSURE COSTS

The Township operates two solid waste landfill sites of which one is closed. The estimated remaining useful life of its open site is approximately three to six years. The estimates associated with closure and post-closure include costs such as clay, topsoil, hydro seed, site preparation, equipment, ditching, drainage, fencing and post closure monitoring for twenty four years from the date of site closure for the operating site and nine years for the closed one.

The estimated closure and post-closure costs for both sites of \$1,611,233 (2021 - \$764,242) have been adjusted by applying a discount rate of 2.71%, based the Township's borrowing rate. These costs are to be recovered from future taxation revenue and reserves.

The reported liability is based on estimates and assumptions using the best information available at the end of the reporting period. Future events, such as changes to regulatory requirements, may result in significant changes to the estimated total liability and will be recognized prospectively, as a change in estimate, when applicable.

For the year ended December 31, 2022

7. MUNICIPAL DEBT

The balance of municipal debt reported on the Statement of Financial Position is comprised of the following:

	20	022		2021
Term loan, 2.71%, repayable in blended semi-annual payments of \$145,247, due July 2036, South Stormont water plant	\$ 3,3	65,680	\$	3,560,984
Term loan, 2.69%, repayable in blended semi-annual payments of \$31,548, due September 2024, Street lights project	1	22,060		180,686
Bank term loan, 2.53%, repayable in blended monthly payments of \$2,972, due August 2041, Fire pumper rescue vehicle	5	30,205		552,156
Bank term loan, 3.15%, repayable in blended monthly payments of \$8,179, due June 2035, South Stormont Medical Clinic	1,0	13,051		1,078,173
Bank term loan, 2.27%, repayable in blended monthly payments of \$3,033, due November 2041, Emergency Medical Services building	5	552,841		576,488
Bank term loan, 3.52%, repayable in blended semi-annual payments of \$122,357, due November 2026, South Stormont municipal buildings	9	05,669		1,113,015
Bank term loan, 2.71%, repayable in blended semi-annual payments of \$7,215, due December 2049, Windermere water project	2	75,030		281,866
Tile drain loans, 6%, repayable over a ten year period in blended payments ranging between \$1,223 and \$4,402, maturity dates ranging from 2023 to 2032		84,992		107,650
Municipal debt, end of the year	\$ 6,8	349,528	\$	7,451,018
Principal payments assuming the loans are renewed under the same terms and	d conditions ar	e as follov	ws:	
2023 2024 2025 2026 2027 Thereafter	5 6 5 5	79,395 692,517 603,978 659,383 677,201 937,054		
		49,528		
Of the municipal debt reported above, principal payments are payable from the	he following se		20	028 - 2041
General municipal revenues Benefiting landowners	\$ 1,0	71,108 41,366		1,522,513 2,414,541
	\$ 2,9	12,474	\$	3,937,054

For the year ended December 31, 2022

8. UNFUNDED LIABILITIES TO BE RECOVERED FROM FUTURE REVENUES

Unfunded liabilities to be recovered from future taxation, benefiting landowners and reserves are as follows:

	2022	2021
Municipal debt	\$ 6,849,528	\$ 7,451,018
Accrued interest on municipal debt	73,681	73,681
Future employment benefits payable	50,000	70,458
Accrued landfill closure and post-closure costs	1,611,233	764,242
	\$ 8,584,442	\$ 8,359,399
Unfunded liabilities are to be recovered from the following sources:		
General municipal revenues	\$ 4,328,535	\$ 3,856,743
Benefiting landowners	4,255,907	4,502,656
	\$ 8,584,442	\$ 8,359,399

9. OPERATING EXPENDITURES BY OBJECT

	(Note 11) BUDGET 2022			ACTUAL 2021	
Wages and benefits	\$ 5,602,654	\$	4,983,559	\$ 4,544,406	
Interest on municipal debt	356,785		227,476	217,205	
Materials and services	5,830,543		6,717,669	4,735,842	
Contracted services	1,936,301		2,371,594	1,988,327	
Insurance and other financial costs	1,602,004		2,263,343	1,365,778	
Third party transfers	101,416		105,908	102,760	
Amortization	3,115,400		3,121,190	2,875,821	
	\$ 18,545,103	\$	19,790,739	\$ 15,830,139	

10. PENSION AGREEMENTS

The Township is a member of the Ontario Municipal Employees Retirement System ("OMERS") which is a multi-employer retirement plan. The plan is a contributory defined benefit plan that specifies the amount of retirement benefit to be received by the employees based on the length of service and rates of pay. Employers and employees contribute to the plan. Since any surpluses or deficits are the joint responsibility of all Ontario municipalities and their employees, the Township does not recognize any share of the OMERS pension deficit of \$6.7 billion (2021 - \$3.1 billion) in these financial statements.

The employer amount contributed to OMERS for 2022 was \$323,183 (2021 - \$276,766) for current service and is included as an expenditure on the Statement of Financial Activities.

For the year ended December 31, 2022

11. BUDGET FIGURES

The 2022 budget which includes operating, capital, reserves and reserve funds transactions was approved by Council on April 13, 2022. The budgets established for capital, reserves and reserve funds are based on a project-oriented basis, the costs of which may be carried out over one or more years.

12. OPERATING AND WATER AND WASTE WATER OPERATIONS SURPLUSES AND DEFICITS

		(Note 11) BUDGET 2022		ACTUAL 2022		ACTUAL 2021
Surplus for the year	\$	1,755,246	\$	(5,211)	\$	2,639,167
Operating funds transferred to reserves and reserve funds	•	(1,178,121)	•	(1,165,515)	•	(1,375,849)
Reserves and reserve funds used for operations		250,000		255,450		-
Reserve fund interest		-		(10,380)		(4,017)
Reserves and reserve funds used for capital purposes		2,075,450		1,950,820		4,083,450
Acquisition of tangible capital assets		(6,679,250)		(4,944,099)		(5,335,161)
Amortization of tangible capital assets		3,115,400		3,121,190		2,875,821
Principal payments on municipal debt		840,261		(578,833)		11,989
Unfinanced capital outlay carried forward		-		656,000		-
Proceeds on disposal of tangible capital assets		-		34,886		33,670
Loss on disposal of tangible capital assets		-		(26,288)		(33,670)
Change in future employment benefits payable		-		(20,458)		11,678
Change in accrued landfill closure and post-closure costs		-		846,991		50,438
Operating surplus for the year		178,986		114,553		2,957,516
Current year water/waste water surplus transferred to equity				(51,390)		(11,868)
Current year water/waste water surplus transferred to reserves		(178,986)		-		(1,107,449)
Current year operating surplus transfer to reserves		<u> </u>		(63,163)		(1,838,199)
	\$	-	\$	-	\$	-

The operating surplus for the fiscal year ended December 31, 2022 was \$63,163 (2021 - \$1,838,199) of which \$63,163 was transferred to the working capital reserve.

There are three water operations and two wastewater operations within the Township. The respective surpluses for the fiscal year ended December 31, 2022 are transferred to or funded by the respective local area surplus/deficit operating fund or its respective reserve. The total operating surpluses of the five local areas for the year ended December 31, 2022 was \$51,390 (2021 - \$1,119,317).

13. SEGMENTED INFORMATION

The Township is responsible for providing a range of services to its citizens. For management reporting purposes the Township's operations and activities are organized and reported by department. These departments are reported by functional area in the body of the financial statements similar to reporting reflected in the Ontario Financial Information Return. These functional areas represent segments for the Township and expended disclosure by object has been reflected in the Schedule of Segmented Disclosure.

For each segment separately reported, the segment revenue and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

For the year ended December 31, 2022

13. SEGMENTED INFORMATION (Continued)

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in Note 1.

A brief description of each segment follows:

(a) General government

General government includes corporate services and governance of the Township. Administration as a segment includes operating and maintaining municipally-owned buildings, human resource management, legal, communications, information systems and technology, support to Council for policy development, by-law development in compliance with the Municipal Act, tax billing and collection responsibilities, financial management reporting, monitoring and overall budget status as well as frontline reception and customer service.

(b) Protection services

Protection services includes fire protection, conservation authority, protective inspection and control and emergency measures. Fire protection includes inspection, extinguishing and suppression services, emergency medical first response, and prevention education and training programs. Inspection and control includes building inspection, by-law enforcement and dog control services.

(c) Transportation services

Transportation services includes administration and operation of traffic and parking services for the Township. In addition, services are provided for winter and summer road maintenance along with the repair and construction of the municipal roads system including bridges and culverts, as well as operation and maintenance of a fleet of vehicles and equipment for use in providing services to the Township.

(d) Environmental services

Environmental services include waste collection, disposal and recycling services, the operation of landfill sites and water and waste water facilities and the related infrastructure for the collection and distribution of both water and waste water services within the Township.

(e) Health and recreation

Health and recreation provides services that contribute to neighbourhood development and sustainability through the provision of recreation and leisure programs and facilities including community halls, libraries, parks, recreation fields, and arenas.

(f) Planning and development

Planning and development manages development for business interests, environmental concerns, heritage matters, local neighbourhoods and community development. It also facilitates economic development by providing services for the approval of all land development plans and the application and enforcement of the zoning by-law and official plan.

For the year ended December 31, 2022

14. CONTINGENCIES

Legal action

The Township is involved in various legal actions in the normal course of business. The Township and its insurers are defending all actions against the Township. In the opinion of management, the aggregate amount of any potential liability is not expected to have a material adverse effect on the Township's financial position. Losses, if any, will be accounted for in the period they become determinable.

Contaminated sites

The Township identified two parcels of land that are non-productive or partially productive for PS 3260 purposes, liability for contaminated sites, that could be environmentally impacted. The estimated cost of undertaking various types of Environmental Site Assessments is unknown. A liability has not been recorded in these financial statements because the Township's expectation of future economic benefits being given up to remediate these sites is unlikely and the liability cost of remediation cannot be determined.

WSIB

As a result of recent changes to the Workplace Safety and Insurance Act, the Township would be responsible to reimburse WSIB for disability payments under the revised regulations for work related disabilities for firefighters. The potential future benefit and administrative costs if claims are made are estimated at \$15,000. As at December 31, 2022 no claims have been filed.

15. RESTATEMENT OF COMPARATIVE FIGURES

The Township has restated its comparative figures for tangible capital assets and its investment related tangible capital assets relating to "Plants and Facilities" and "Roads" under "Environmental Services" and "Transportation" to reflect the net book value of underground lateral linear assets of \$17,170,086 that were previously not recorded. There is no impact on the Township's financial activities and cash flow results for its 2021 fiscal year from this restatement and there is no impact to its net debt financial position as of December 31, 2021.

16. SUBSEQUENT EVENT

Subsequent to year-end, the Township obtained a loan from Infrastructure Ontario in the amount of \$656,000; the loan bears interest at Infrastructure Ontario's prime rate and is repayable in blended monthly installments over 20 years.

FIVE YEAR FINANCIAL REVIEW

(Unaudited)

For the year ended December 31, 2022

FINANCIAL ACTIVITIES (000's)

School Boards

	202	2	2021	2020	2019	2018
Revenues						
Taxation	\$ 8,4	93	\$ 8,111	\$ 7,711	\$ 7,723	\$ 7,077
Fees and service charges	6,1	67	6,903	6,180	5,084	5,064
Grants	1,8	21	1,377	1,910	1,835	1,073
Rents	4	70	390	447	522	489
Investment income	5	64	515	169	592	513
Sale of land	2	10	210	1,160	119	132
Donations and other		2	-	1	335	65
	17,7	27	17,506	17,578	16,210	14,413
Expenses						
General government	2,9	00	2,319	2,380	1,763	1,865
Protection to persons and property	2,1	25	1,654	1,510	1,629	1,683
Transportation services	4,4	58	4,126	3,726	3,728	3,273
Environmental	7,8	24	5,801	6,481	5,947	5,140
Health and recreation	1,8	85	1,517	1,540	1,388	1,478
Planning and development	5	99	413	374	437	555
	19,7	91	15,830	16,011	14,892	13,994
(Deficit) surplus before other item	s (2,0	64)	1,676	1,567	1,318	419
Other revenue related to capital						
Deferred revenue earned	5	16	515	448	398	489
Grants	1,5	16	415	461	1,010	1,086
Gain on disposal of tangible						
capital assets		26	34	4	(18)	-
	2,0	58	964	913	1,390	1,575
			\$ 2,640	\$ 2,480	2,708	

3,395

20,902

3,638

20,592

3,710

20,440

3,741

19,656

3,463

\$ 21,706

FIVE YEAR FINANCIAL REVIEW

(Unaudited)

For the year ended December 31, 2022

TAXABLE ASSESSMENT (000's)

	2022	2021	2020	2019	2018
Residential and farm Commercial and industrial	\$ 1,491,960 154,628	\$1,473,780 152,817	\$1,455,985 153,796	\$1,390,532 146,613	\$1,324,091 139,741
Exempt	1,646,588 42,739	1,626,597 42,610	1,609,781 42,416	1,537,145 39,319	1,463,832 37,398
	\$1,689,327	\$1,669,207	\$1,652,197	\$1,576,464	\$1,501,230
Commercial and industrial	9.39%	9.39%	9.55%	9.54%	9.55%
Municipal residential tax rate	0.488%	0.473%	0.465%	0.447%	0.426%
FINANCIAL INDICATORS					
	2022	2021	2020	2019	2018
Tax arrears Percentage of own levy	24 % 9 %	22 % 8 %	26 % 11 %	22 % 9 %	22 %
Percentage of total levy	9 %	8 70	11 70	9 70	8 %
Municipal debt Municipal debt charges	\$ 6,849,528 \$ 828,966	\$ 7,451,017 \$ 789,554	\$ 7,464,018 \$ 806,178	\$ 7,873,470 \$ 668,032	\$ 8,098,054 \$ 701,340
Sustainability	·	-			
Financial assets to liabilities	1.25	1.44	1.46	1.30	1.13
Financial assets to liabilities excluding municipal debt	2.22	3.24	3.73	3.51	3.59
Municipal debt to tangible capital assets	8.55 %	9.52 %	9.85 %	13.55 %	13.95 %
Flexibility Debt charges to total operating revenue Total operating revenue	4.68 %	4.51 %	4.59 %	4.12 %	4.89 %
to taxable assessment	1.05 %	1.05 %	1.06 %	1.01 %	1.02 %
Vulnerability Operating grants					
to operating revenue	10.27 %	7.86 %	10.87 %	11.32 %	7.44 %
Total grants to total revenues	19.47 %	12.49 %	15.25 %	18.41 %	16.56 %
Reserve coverage Reserves	\$ 13,326,515	\$ 14,304,108	\$14,129,799	\$.2,678,246	\$ 9,610,420
Reserves to operating expense	es 67.34 %	90.36 %	88.25 %	85.13 %	68.68 %
Working capital reserve	\$ 1,319,220	\$ 3,277,428	\$ 4,934,101	\$ 3,240,451	\$ 1,777,592
Working capital reserve to operating expenses	6.67 %	16.56 %	24.93 %	16.37 %	8.98 %
Reserves to working capital	1.11	1.05	1.05	1.01	1.00